# Environmental Report 2010





### **FOREWORD**

The Transport Department is fully committed to environmental protection. We are conscious of the commitments under the Clean Air Charter and have been working whole-heartedly to improve air quality by taking proactive measures to mitigate the air pollution generated from our transport system. We have also exerted influence over our business partners in the transport sector, for example, franchised bus, public light bus and taxi operators, to encourage them to join us in pursuing the wide range of measures aimed at protecting the environment.



We will continue to strive for achievement of our Departmental Vision, viz. "we will provide the world's best transport system which is safe, reliable, efficient, environmentally friendly and satisfying to both users and operators". In this issue of our Environmental Report we aim to advise the readers what has been done in 2010 by or through the Transport Department to improve the quality of our living environment.

### **ABOUT THIS REPORT**

This Environmental Report covers the period from 1 January 2010 to 31 December 2010. It is published in electronic version on our web site for the sake of reducing paper consumption. Its target readers are members of the general public. The readers will be informed of the business of our Department, the efforts we have made and the measures we have taken to protect the environment.

Any suggestions or comments on this report are most welcome and can be sent to tdenq@td.gov.hk.



### ABOUT TRANSPORT DEPARTMENT

Our Department is responsible for the implementation of the Government's transport policy under the following 5 programme areas:

- (i) Planning and Development;
- (ii) Licensing of Vehicles and Drivers;
- (iii) District Traffic and Transport Services;
- (iv) Management of Transport Services; and
- (v) Transport Services for People with Disabilities.

Our headquarters are located in the Immigration Tower in Wanchai. We have also some 20 sub-offices accommodated in other government offices or private commercial buildings. As at 31 December 2010, we had an establishment of 27 directorate posts and 1,248 non-directorate posts. In our daily business, we manage or operate the following main types of facilities:

- (i) public transport interchanges/termini;
- (ii) vehicle inspection centres;
- (iii) driving test centres;
- (iv) traffic lights;
- (v) escalators;
- (vi) CCTV and variable message signs;
- (vii) intelligent transport systems; and
- (viii) roads and pedestrian facilities.



Besides other government departments, our business partners include the operators of franchised and non-franchised buses, tram, taxi, ferry, green mini-buses and public light buses. We also run maintenance, operation and management contracts with the various tunnel and Government carpark operators.

### **ENVIROMENTAL GOAL**

Our environmental goal is to provide an environmentally friendly transport system in Hong Kong.



### **ENVIRONMENTAL POLICY**

We are committed to providing a transport system in an environmentally acceptable manner to align with the sustainable development of Hong Kong.

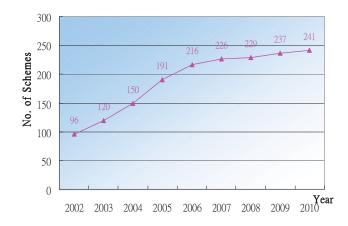
### ENVIRONMENTAL OBJECTIVES

### **Environmental Objective No. 1 - Reduction in Vehicular Traffic**

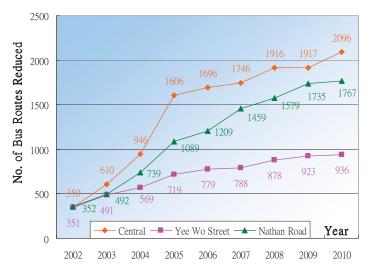
In managing the public transport system, we coordinate the roles played by the various public transport modes, including the rail, bus, tram, taxi, ferry etc., so as to achieve the highest possible overall efficiency. This includes rationalizing public transport services to improve accessibility whilst avoiding duplication and raising the level of service to improve attractiveness. In the end, it helps to reduce vehicular traffic and mitigate air pollution. With these benefits in mind, we make our best efforts to enhance the efficiency of the transport system in the following ways:

### (i) Implementation of public transport interchange schemes

The introduction of interchange schemes enable passengers to make the most efficient use of the transport system across different modes. They include bus-rail interchange, green minibus-rail interchange, taxi-rail interchange, and bus-bus interchange schemes. The numbers of bus-bus interchange schemes implemented since 2002 are shown in the graph on the right.



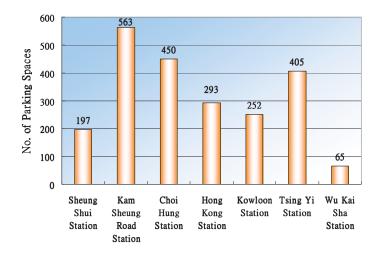
### (ii) Rationalization of bus routes and stops



This process includes amalgamation, truncation and modification of bus routes, re-location of bus stops and adjustment of bus schedules to match the prevailing passenger demands. The resulting arrangements can help to reduce traffic congestion. The cumulative reduction of the number of bus trips since 2002 is shown in the graph on the left.

### (iii) Provision of park-and-ride (PnR) facilities

These facilities are carparks provided near railway stations. People can shorten their private car trips and switch to the rail for the major part of their journeys. The number of parking spaces provided in each PnR facility is shown in the graph below.



### (iv) Provision of bicycle parks

In the New Territories, we monitor the demand for bicycle parks, and make provisions (amounting to a total of about 8,476 cycle parking spaces) close to railway stations to enable bicycle riders to change to the rail.



### Environmental Objective No. 2 - Tightening of Emission Control



We have adopted the Euro IV emissions standards since 1 October 2006 to tighten the control over the emission of air pollutants by vehicles in the following manner:

### (i) Franchised buses imported before 1 October 2006

We encourage the franchised bus operators to retrofit emission reduction devices on their serving buses to reduce their particulates emission. For all those pre-Euro and Euro I buses, the retrofitting works have been completed since 2003. All franchised bus companies have completed to retrofit Diesel Particulate Filter (DPF) on all Euro II and III buses within 2010 with the exception of a few bus models on which retrofitting of DPF is not technically feasible.

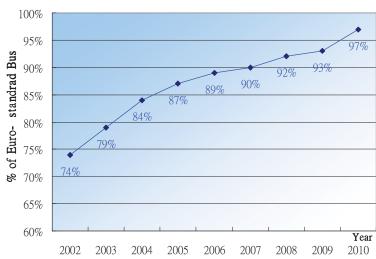
# (ii) Franchised buses and medium & heavy diesel vehicles over 3.5 tonnes imported on or after 1 October 2006





The yearly variation of the percentages of buses complying with the Euro Emission Standard since 2002 is shown in the graph on the right.

We require Franchised buses and medium & heavy diesel vehicles over 3.5 tonnes imported on or after 1 October 2006 to comply with Euro IV emission standards for registration in Hong Kong.



# (iii) All private cars, taxis, light buses, goods vehicles, buses and special purpose vehicles

We require them to pass smoke or emission tests during their annual inspection. We also select about 10% of the diesel vehicles per day to undergo the dynamometer smoke test at the Kowloon Bay Vehicle Examination Centre. The in-use diesel vehicle emission standard has been tightened from 60 Hartridge Smoke Units (HSU) to 50 HSU since 1 May 2008.



**Smoke Test** 

Further, we encourage the franchised bus operators to deploy Euro II or above buses to run in busy corridors such as Yee Wo Street, Hennessy Road, Queensway, Des Voeus Road Central and Nathan Road.

# Environmental Objective No.3 - <u>Use of Alternative Fuel Vehicles to replace</u> <u>Diesel Vehicles</u>

Since February 2001, in response to our appeal, the franchised bus operators have switched the fuel of all franchised buses to ultra low sulphur diesel, which can reduce particulate emission by 5 to 10%. Euro V diesel was introduced on 1 December 2007 and replaced Ultra Low Sulphur Diesel since then.

Besides, we took part jointly with other Government departments in the promotion of "cleaner" fuel such as liquefied petroleum gas (LPG) or electricity in place of diesel. Our efforts include the implementation of the following:

### (i) Conversion of diesel taxis to LPG taxis



As at end of 2010, over 99.9% (i.e. 18,136 Nos.) of the taxis were LPG taxis.

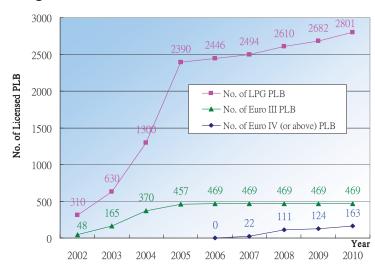
### (ii) Set-up of LPG Refilling Stations

We work jointly with other departments to facilitate the setting up of LPG refilling stations at convenient locations. Up to end 2010, there were a total of 61 LPG refilling stations in Hong Kong.

### (iii) Incentive scheme for LPG/Electric Light Buses

We launched an incentive scheme in August 2002 to encourage Public Light Bus (PLB) owners to replace their diesel PLBs by LPG or electric ones. Under the scheme, one-off grants of \$60,000 and \$80,000 were awarded for replacement of diesel PLBs by LPG and electric PLBs respectively. scheme ended in December 2005 and was followed by another one launched on 1 April 2007 and ended in March 2010. Under this scheme, similar one-off grants of \$40,000, \$60,000 and \$80,000 were introduced for Euro IV, LPG and electric replacement vehicles respectively. The third incentive scheme, "Incentive Scheme for Replacing Euro II Diesel Commercial Vehicles by New Commercial Vehicles", was introduced in July 2010 for a period of 3 years till June 2013. Under the scheme, one-off grants for replacement of a Euro II PLB with a brand new diesel, LPG and electric vehicles are \$77,000, \$88,000 and \$92,000 respectively. As at end 2010, the number of LPG PLBs was 2,801 against 469 Nos. of Euro III diesel PLBs, and there were also 163 licensed Euro IV or at more stringent emission standard diesel PLBs.

The numbers of licensed LPG PLB, Euro III and IV (or above) Diesel PLB since 2002 are shown in the graph on the right.

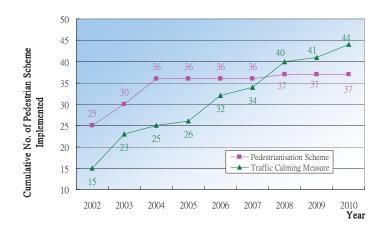


### (iv) Replacement of pre-Euro and Euro I diesel commercial vehicles

The third incentive scheme mentioned in (iii) above for PLBs applies also to other Euro II diesel commercial vehicles.

### Environmental Objective No. 4 - Pedestrian & Traffic Calming Schemes

The merits of these schemes in improving local air quality and streetscape have been recognized since we first introduced them to busy areas like Causeway Bay and Mong Kok in 2000. The cumulative numbers of pedestrian schemes implemented since 2002 are shown in the graph on the right.







Traffic Calming Street: Jaffe Road (near O'Brien Road)





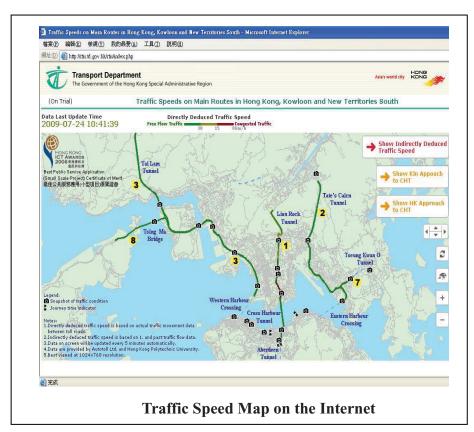
Traffic Calming Street: Minden Avenue

# Environmental Objective No. 5 - <u>Efficient Use of Road Space through</u> <u>Application of Advanced Technologies</u>

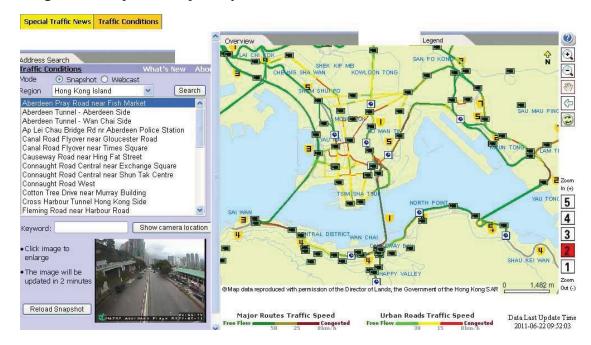
We aim to reduce the journey times of motorists, and hence the consumption of vehicle fuel and emission of air pollutants from vehicles, through the enhancement of the efficiency of the transport network by promoting the application of intelligent transport systems in the following aspects:

# (i) Provision of Transport Information through Internet and Mobile Applications

We have been providing traffic and transport information through the Internet on our Homepage for the motorists and passengers to plan their journeys and make better use of the road network and public transport services.



Since February 2009, we provided the Road Traffic Information Service (RTIS) on the Internet to integrate special traffic news, real-time traffic condition CCTV images, cross-harbour journey time between Hong Kong Island and Kowloon and a traffic speed map on a common platform for the road users to better plan their journeys thus avoiding traffic congestions. Such information can also be accessed through mobile phones and PDA. The traffic speed map covers major roads on northern Hong Kong Island, Kowloon and New Territories South. In 2010, we enhanced the service by providing more CCTV images, traffic speeds and journey time information.



Road Traffic Information Service

To enable commuters to make better use of the public transport services, we launched the pilot version of Public Transport Enquiry Service (PTES) in April 2009 and its full version in July 2010. The PTES is a free one-stop multi-modal public transport route search system with map information available to the public on the Internet. We were designing the mobile application and mobile version which were scheduled to launch in August 2011.



**Public Transport Enquiry Service** 

We launched a pilot version of the Driving Route Search Service (DRSS) in April 2010 to provide motorists an optimum driving route search service based on the shortest distance, shortest time and lowest toll on the Internet. Moreover, useful information such as no stopping restrictions, part-time pedestrian streets and major public car parks are also shown for motorists' reference. We scheduled to launch the mobile version in the third quarter of 2011 and its associated application in 2012.



**Driving Route Search Service** 

### (ii) Dissemination of Real-time Traffic Information

We install full variable message signs (FVMS) and Journey Time Indication System (JTIS) along strategic corridors to inform motorists of the latest traffic conditions and journey times for their choice of traffic routes to avoid congestion.



Journey Time Indication System

There are now 36 FVMS in operation in Kai Tak, Lion Rock, Cross Harbour and Aberdeen Tunnel Areas, the Tsing Ma and Tsing Sha Control Areas and the northwest New Territories. Apart from the JTIS originally operated at 3 strategic locations on Hong Kong Island, we have expanded the Journey Time Indication System (JTIS) to Kowloon and Eastern District in May 2010 so that real time cross-harbour journey times from Kowloon to Hong Kong, and vice versa, can be shown to motorists.

In addition, we are installing speed map panels along selected strategic corridors in the New Territories to display traffic congestion levels in alternative routes with a target completion in early 2012. We are also developing a Traffic and Incident Management System (TIMS) to enhance the efficiency and effectiveness in managing traffic and transport incidents and in disseminating traffic and transport information to the public. The TIMS is scheduled for commissioning in mid 2015. With the benefit of more real-time traffic information, motorists can better plan their journeys ahead to avoid traffic congestion, thus effectively reducing their journey times.

### (iii) Expansion and Operation of Area Traffic Control (ATC) Systems

In view of the significant benefits of the Area Traffic Control (ATC) system in optimising the utilisation of road capacity, minimising traffic delay and reducing vehicle emissions, we operate computerized ATC systems in the Urban Area, Tsuen Wan, Kwai Tsing, Sha Tin and Ma On Shan, Tai Po and North, Tuen Mun and Yuen Long District. The system has been expanded in phases to different districts. By the end of 2011, we will expand the system to Tseung Kwan O. With the higher coverage of the ATC system, overall

traffic delay at intersections minimized and journey time of road users is reduced. Due to better coordination of traffic signals resulting in less stop and start activities, fuel consumption and emissions of vehicles also reduced



### Environmental Objective No. 6 - Saving Electricity at our facilities

Our facilities that have major consumption of electricity are broadly divided into 3 categories for the sake of formulating our electricity saving measures:

(i) category 1 including all our offices, vehicle inspection centres, and driving

test centres

We adopt green office management to reduce electricity consumption in this category of facilities.



**Driving Test Centre** 

(ii) category 2 including traffic lights, CCTV, variable message signs, intelligent transport systems and journey time indication systems, etc, that are in operation round the clock for the purpose of regulating and monitoring road traffic



We also plan to replace the conventional traffic signals by light-emitting diodes (LED) in 3 phases to reduce power consumption. The Phase 1 (Hong Kong Island) contract was completed in May 2010. The contracts of Phase 2 (Kowloon) and Phase 3 (New Territories) are being implemented, and are expected to be completed in March 2011 and July 2012 respectively.

(iii) category 3 including escalators and public transport interchanges/terminus that serve pedestrians and public transport

passengers

There is room for energy- saving but we have to strike a balance between the saving of electricity and the service to the public. The measures adopted to reduce electricity consumption by the facilities in this category include the following:

- > escalators are turned off at the end of the operating period
- the ventilation and part of the lighting of the public transport interchanges/termini are turned off as soon as the public transport services cease every night
- > lighting of low power consumption rating is used
- the ventilation systems are properly maintained to work efficiently in respect of power consumption

The situation of electricity consumption of the above category 1 and 3 facilities since 2006 is shown in the following table:

Year	2006	2007	2008	2009	2010
Electricity					
consumed	3,289,090	3,454,563	3,469,056	3,394,615	3,326,832
(Kwh)					

### Environmental Objective No. 7 - Green Office Management

We always keep abreast of the green practices recommended by the Environmental Protection Department and Electrical & Mechanical Services Department and introduce them to our offices whenever appropriate. Our aim is to reduce paper and electricity consumption as far as possible and to use recycled materials as much as possible. The latest green office practices adopted by us are summarized below.

### Paper-reduction Measures

Sharing documents via the Local Area Network and the Internet by uploading reports, circulars and other documents on the Transport Department Intranet and Internet website



- ➤ Using e-mails and e-memos within the department and, as far as practicable, when communicating with other departments and the public
- Reducing the font size of the letters and characters, and the line spacing for drafting, and preview of documents before final print
- > Issuing tender documents in electronic format
- Printing and photocopying on both sides of paper and on used paper

- Re-using envelopes and loose-minute jackets
- > Sending unclassified documents without using envelopes
- > Sending electronic seasonal greeting cards
- > Sending no originals when these are sent by fax
- > Using no covering sheets when documents are faxed
- ➤ Using CD-ROM to carry departmental publications and consultancy study reports instead of hard copies
- Monitoring the quantity of paper consumed quarterly
- Adopting e-Filing system where appropriate

The situation of paper consumption since 2004 is shown in the following table:

Year	2004	2005	2006	2007	2008	2009	2010
A4 Paper	21,345	21,985	20,090	27,785	25,573	26,682	27,477
equivalent							
(reams)							

### Energy-saving Measures

- Monitoring and promoting energy-saving measures (e.g. switching off air-conditioning units, computers, etc.) by designated staff
- $\triangleright$  Setting the air conditioning temperature to 25.5 °C in
- Reminding all staff to switch off lights when not in o
- Turning off unnecessary lighting when the area is not in use and affixing "Save Energy" stickers near switches to remind staff to save energy
- > Turning off some air-conditioning units when the occupancy is low (e.g. after normal office-hours)
- Reminding all staff to set all computers and office equipment to energy-saving mode during office hours and to turn them off after use
- Replacing CRT monitors with more energy-efficient LCD monitors
- Adopting an open plan office concept through the use of half-glass walls to allow light to pass through when designing the layout of a new office
- ➤ Using T8 fluorescent lamps to replace T10 fluorescent lamps for energy saving
- Promoting walking up and down the floors instead of using lifts





### Recycling Measures

- Providing green boxes for the collection of waste paper and arranging with recyclers to collect waste paper for recycling
- ➤ Collecting used printer toner cartridges for recycling
- Promoting the use of recycled paper
- ➤ Collecting used CD-ROM discs for recycling

### Other Measures

Practising no-smoking policy within all our offices





### **Environmental Objective No. 8 - Staff Awareness**

### **Transport Department**

## **Environmental Seminar 2010**

Hong Kong's Climate Change Strategy and Action Agenda & Low Carbon Living

By Environmental Protection

Department

We try to develop a green culture within the Department and make all staff environmentally conscious. To this end we regularly arrange Environmental Protection Department (EPD) to deliver seminars to our staff, nominate staff to attend energy-saving workshops organised by Electrical and Mechanical Services Department and disseminate green messages to everybody via the computer network. We also distribute among the staff, leaflets obtained from EPD about environmental protection tips.

# **ENVIRONMENTAL ACHIEVEMENTS IN 2010**

The progress/achievements versus the targets for 2010 are summarized in the following table.

Objectives	2010 Targets	Progress & Achievements
Reduction in Vehicular	(i) To continue the existing bus-rail interchange (i)	Passengers were offered \$1.5 fare discount for
Traffic	schemes	interchanging between MTR Tung Chung Line and
		New Lantau Bus (NLB)'s 37, 37P, 38, 38P and N38.
		Besides, passengers travelling on MTR East Rail Line
		can enjoy free interchange on MTR feeder bus routes
		K12, K14, K17 and K18 which are operated by KMB
		at designated MTR stations. (Remark: MTRCL offers
		free transfer on MTR bus routes for West Rail and
		Light Rail Passengers in North-west Transit Service
		Area at the moment.)
	(ii) To continue the existing GMB-rail interchange (ii)	Passengers are offered \$0.3 to \$3.0 fare discount for
	schemes	interchanging between 52 GMB routes and MTR.
	(iii) To continue the existing taxi-rail interchange (iii)	) Taxi passengers enjoy a 50 % fare discount by using an
	schemes at the Airport	Octopus Card on the Airport Express Line by
		presenting a taxi receipt of amount not less than \$60 on
		the same day at Kowloon or Tsing Yi Stations.
	(iv) To rationalize more bus routes in busy area and on (iv	(iv) To rationalize more bus routes in busy area and on (iv) 179 bus trips in Central, 13 bus trips in Yee Wo Street
	busy road	and 32 bus trips on Nathan Road were reduced.

Objectives		2010 Targets	Progress & Achievements
Tightening of Emission	Œ)	To encourage the franchised bus operators to (i)	To encourage the franchised bus operators to complete
Control		retrofit emission reduction devices on more buses	the retrofitting of emission reduction devices on more
			buses.
Use of Alternative Fuel	(i)	The administration will launch a new incentive (i)	The administration has launched a new incentive
Vehicles to Replace Diesel		scheme later this year for the replacement of Euro	scheme in July for replacement of Euro II commercial
Vehicles		Il commercial vehicles, which includes Public	vehicles, which includes Public Light Buses for a
		Light Buses. We will continue to encourage more	period of 3 years till June 2013. The number of LPG
		owners to have their diesel Public Light Buses	PLBs increased from 2,682 in 2009 to 2,801 in 2010.
		converted to LPG or electric ones	
Pedestrian Schemes	( <u>i</u> )	To explore more opportunities for the (i)	We implemented new traffic calming schemes at
		implementation of pedestrian schemes	Saigon Street between Parkes Street and Shanghai
			Street, Pak Hoi Street between Nathan Road and
			Shanghai Street in Jordan, and Yu Chau Street between
			Yen Chow Street and Nam Cheong Street in Sham Shui
			Po.
Efficient Use of Road	( <u>i</u> )	To continue the collection and dissemination of (i)	Target achieved.
Space through Application		real-time traffic information to the public	
of Advanced Technologies	(ii)	To plan for the launch of the full versions of Road (ii)	The full version of Road Traffic Information Service
		Traffic Information Service (RTIS) and Public	was launched in March 2011.
		Transport Enquiry Service (PTES)	

Objectives		2010 Targets	Progress & Achievements
Efficient Use of Road	(iii)	) To launch the pilot version of the Driving Route (ii	(iii) To launch the pilot version of the Driving Route (iii) The pilot version of Driving Route Search Service was
Space through Application		Search Service (DRSS) in the first half year	launched in April 2010.
of Advanced Technologies	(iv)	) To expand the Journey Time Indication System (iv	of Advanced Technologies (iv) To expand the Journey Time Indication System (iv) The expansion of Journey Time Indication System
(cont')		(JTIS) to Kowloon	(JTIS) to Kowloon was completed and its service
			commenced in May 2010.
	$\overline{\geq}$	(v) To expand the traffic speed map in the Internet (v)	The expansion of traffic speed map in the Internet and
		and to install speed map panels in the New	the construction of speed map panels in the New
		Territories	Territories were in progress.
	$(\vec{x})$	) To continue the project for replacing the existing (v	(vi) To continue the project for replacing the existing (vi) In end 2010, the project for replacing the existing
		obsolete Area Traffic Control Systems for	obsolete Area Traffic Control Systems for Kowloon,
		Kowloon, Tsuen Wan and Sha Tin and Expansion	Tsuen Wan and Sha Tin and Expansion of the System
		of the System to Tseung Kwan O for completion	to Tseung Kwan O achieved 68% completion.
		by end 2011	
Saving Electricity at our	(i)	To award contract for Phase 3 of the project for (i)	Phase 3 was award in end 2010.
facilities		replacing the existing conventional traffic signals	
		in New Territories with LED signals	
	(ii)	To contain the electricity consumption of our (ii)	A decrease of 1.4% achieved.
		non-office facilities to the level of 2009 as far as	
		possible	
Green Office Management (i)	(E)	To continue with the green office management (i)	Target achieved.
		practices	

Objectives	2010 Targets	Progress & Achievements
Green Office Management (ii) To contain the paper	(ii) To contain the paper consumption to the level of	consumption to the level of (ii) Paper consumption in 2010 has increased by 3%.
(cont')	2009	(Note: Since introduction of recycle paper in 2010, some
		office machines could not adapt to printing on both side
		resulting in slightly increase in paper consumption. With
		the introduction of better machines and also staff being
		reminded regularly on economical use of paper, it is hoped
		that the situation will be improved in due course.)
	(iii) To encourage the use of recycle paper	(iii) Recycle paper contributes 14% of total paper
		consumption.
Staff Awareness	(i) To arrange EPD to deliver a seminar to our staff	(i) Environmental Seminar was delivered by EPD on 19
		November 2010 on
		A Three-month Public Consultation on Hong Kong's
		Climate Change Strategy and Action Agenda; and
		➤ Low Carbon Living.

### **OUR 2011 OBJECTIVES & TARGETS**

Objectives	Targets
Reduction in Vehicular Traffic	(i) To continue the existing bus-rail
	interchange schemes
	(ii) To continue the existing GMB-rail
	interchange schemes
	(iii) To continue the existing taxi-rail
	interchange schemes at the Airport
	(iv) To rationalize more bus routes in
	busy area and on busy road
Tightening of Emission Control	(i) To encourage the franchised bus
	operators to complete the retrofitting
	of emission reduction devices on
	more buses
Use of Alternative Fuel Vehicles to	(i) The administration has launched a
Replace Diesel Vehicles	new incentive scheme in July 2010
	for the replacement of Euro II
	commercial vehicles, which includes
	Public Light Buses for a period of 3
	years till June 2013. We will continue
	to encourage more owners to have
	their diesel Public Light Buses
	converted to LPG or electric ones
Pedestrian Schemes	(i) To explore more opportunities for the
	implementation of traffic calming
	schemes
Efficient Use of Road Space through	(i) To continue the collection and
Application of Advanced Technologies	dissemination of real-time traffic
	information to the public
	(ii) To plan for the launch of the full
	version of Driving Route Search
	Service (DRSS)
	(iii) To plan for the launch of mobile
	application / website for PTES and
	mobile website for DRSS
	(iv) To continue the project for
	developing a Traffic and Incident

Objectives	Targets
Efficient Use of Road Space through	Management System for completion
Application of Advanced Technologies	by mid 2015
(cont')	(v) To continue the expansion of traffic
	speed map in the Internet and
	installation of speed map panels in
	the New Territories
	(vi) To continue the project for replacing
	the existing obsolete Area Traffic
	Control Systems for Kowloon, Tsuen
	Wan and Sha Tin and Expansion of
	the System to Tseung Kwan O for
	completion by end 2011
Saving Electricity at our facilities	(i) The Phase 2 (Kowloon) and Phase 3
	(New Territories) contracts for
	replacing existing conventional
	traffic signals with LED signals are
	being implemented for completion in
	March 2011 and July 2012
	respectively
	(ii) To contain the electricity
	consumption of our non-office
	facilities to the level of 2010 as far as
	possible
Green Office Management	(i) To continue with the green office
	management practices
	(ii) To contain the paper consumption to
	the level of 2010
	(iii) To further increase the use of recycle
GL CCA	paper to 30% of paper consumption
Staff Awareness	(i) To arrange EPD to deliver a seminar
	to our staff